



The COVID-19 pandemic demonstrated the fragility of nonprofit revenue streams, despite excellent planning. To avoid cash-flow shortages and maintain a positive net financial position, SSHSA will establish a board-designated fund of \$500,000 to serve as a cash management tool. The board will establish conditions under which operating funds may borrow from the reserve in order to bridge gaps of time between cash outlays and receipt of funds.

[Click here](#) to access the full Case Statement for the Full Ahead! campaign.